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The Patuxent Partnership

DEFENSE & INDUSTRY SESSION

Thursday, November 17, 2016 Smartronix, Inc. 44150 Smartronix Way, Hollywood, MD 20636

SESSION SPONSORS: Smartronix, HTii, and KBRwyle

SESSION FACILITATOR: Matthew Scassero, CAPT USN Retired, Director | University of Maryland Unmanned Aircraft Systems Test Site and Associate Director for Maryland | Mid-Atlantic Aviation Partnership

Outcomes:

- Increased understanding of the defense mission in our region.
- An awareness of the work, products and people associated with defense in our region, and the importance of the facilities, technical capability and military, civilian and industry team members providing the expertise required to meet the mission.
- An understanding of the essential partnership between defense and our communities, and on a closer level, how the class members personally and organizationally fit into the defense fabric in our region - and what impact they can/should have.

NOTE: All LSM participants are asked to wear long pants and walking shoes (**closed toe required**) for the <u>day</u>. We will be visiting many locations at which business attire is not required; however, business casual is best. Please check weather reports prior to the session and dress accordingly. This session will require extended outdoor periods of time. All LSM participants <u>MUST</u> have a Government issued photo ID with them for entrance – Driver's License, Passport, or Military Common Access Card are appropriate.

Thursday, Nov. 17, 2016, 8 am: Smartronix, Inc., 44150 Smartronix Way, Hollywood, MD 20636

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7:15-7:45	Room Set-up	Laurell Aiton
7:45-8:15	Coffee & Project Team Time Smartronix - Hollywood, Maryland	
8:15-8:20	Welcome & Introduction	Helen Wernecke
8:20-8:45	Employer Support of the Guard and Reserves	CAPT Donald Bouchard
8:45-9:30	Smartronix Brief & Tour	Laurell Aiton
9:30-10:00	Board & Travel by Bus to Patuxent River Naval Air Station, U. S. Naval Test Pilot School	Matt Scassero – Windshield Tour and NAVAIR 101 brief
10:00-10:30	NAS Color Guard	
	Welcome from NAS Patuxent River Commanding Officer	CAPT Scott Starkey
10:30-12:30	Welcome & Tour of Naval Test Pilot School	Mike L'Heureux, Rich Harris
	1000-1015, In Brief by CO; 1015-1200, TPS Tour	Lt. Col Timothy A. Davis, USMC Commanding Officer, USNTPS
12:30-12:45	Travel by bus to the River's Edge Catering and Conference Center	Matt Scassero – Windshield Tour
12:45-1:45	Lunch at The River's Edge	Rick Mattson for ESDP invitees
1:30-1:45	UAS 101 Brief	Jeff Rusher
1:45-2:00	Travel to BAMS Hangar	Dave Gleisner – Windshield Tour
2:00-2:30	BAMS UAS Brief and Tour	Dave Seagle
2:30-2:45	Travel to Atlantic Test Range & Break	Matt Scassero – Windshield Tour
2:45-3:45	Welcome to Atlantic Test Range Tour of Atlantic Test Range	Robert Vargo
	Environmental Overview	Chris Jarboe or Rob Vargo
3:45-4:15	The Future of Naval Aviation	RADM Mark Darrah, Program Executive Officer for Unmanned Aviation & Strike Weapons (PEO(U&W))
4:15-4:30	Wrap Up – Connect the Dots	Defense Team/Matt Scassero
4:30-5:00	Board the Bus & Travel to Smartronix	Matt Scassero – Windshield Tour
5:30-7:30	Networking Social with Alumni The Front Porch	Helen Wernecke

Directions To Smartronix, 44150 Smartronix Way, Hollywood, MD 20636

From Calvert: Md-4 S through Prince Frederick and continue south for approximately 22 miles, over the Thomas Johnson Bridge, until you reach Md-235. Take a right and head north on Md-235. Travel approximately 1 to 2 miles and turn left onto Smartronix Way. Drive to the farthest parking lot at the back of the building.

From Charles: Take Md-5 South from Hughesville towards Hollywood, which turns into Md-235. Follow Md-235S to Hollywood. Take a right onto Smartronix Way. Drive to the farthest parking lot at the back of the building.

From St. Mary's: Md-235N and travel approximately 1 to 2 miles and turn left onto Smartronix Way. Drive to the farthest parking lot at the back of the building.

SPOTLIGHT SPONSOR

The Patuxent Partnership, Bonnie Green, Executive Director

The Patuxent Partnership works with government, industry and academia on initiatives in science and technology, hosts programs of interest to NAVAIR and the broader DoD community, and supports workforce development including education initiatives and professional development. For more information visit their website at **www.paxpartnership.org**

SESSION SPONSORS

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Receiving many consecutive awards for being one of the fastest growing technology companies; earning the highest accolades from industry-leading technology partners; gaining continuous recognition as an employer-of-choice company; attaining coveted industry quality and business certifications; and being awarded a multitude of premier, prime contracting vehicles has enhanced our ability to provide sound, repeatable, yet flexible and agile solutions. Committed to ensuring the highest levels of customer satisfaction, Smartronix has maintained a reputation for excellence, helping to assure the missions of our Department of Defense, Federal Government, and commercial customers. **Smartronix, Mission Assured**. For more information visit **www.smartronix.com**

HTii (formerly Holmes-Tucker International, Inc.) is an internationally recognized, employee-owned small business that provides advanced information technology and professional engineering services over a broad

range of management and technical areas. The company was formed in 1989 with contracts supporting the United States government, private industry and international customers. In July 1999 our company transitioned from a privately owned, disadvantaged (8a) small business to an employee-owned small business. We currently have five principal business locations in the United States.

Since the company was founded, HTii has developed a record of excellent customer service. We have evolved the company's core business competency from management training to advanced information technology and professional engineering services for military and commercial organizations.

Vision Statement - We will continue to build upon our reputation for providing innovative information technology tools and engineering services that exceed our customers' expectations. We will continue to evolve our technology, skills and processes that provide exceptional value to our current customers and concurrently expand our products and services to reach new customers. Our continued success depends on our ability to recruit and retain employee-owners who share our core values and our dedication to customer service and satisfaction. For more information visit **www.htii.com**

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KBRwyle delivers an array of leading edge, custom solutions that drive mission success for customers in the U.S. Department of Defense, NASA, and a variety of other federal agencies. KBRwyle's areas of expertise include systems and sustainment engineering, program and acquisition management, life science research, space medical operations, information technology and test and evaluation of aircraft, weapon systems and networks. For more information visit **ww2.wyle.com**

BIOGRAPHIES

SESSION FACILITATOR:

MATTHEW SCASSERO, Director, University of Maryland Unmanned Aircraft Systems (UAS) Test Site



Matt is the Director of the University of Maryland Unmanned Aircraft Systems (UAS) Test Site, focusing the resources and efforts of the state of Maryland on working with the FAA to integrate UAS into the national airspace, and enabling public access to these valuable assets to empower a flourishing new industry. Prior to his work with UAS, Matt was the Chief Contracts Officer for Melwood, a non-profit dedicated to empowering people with differing disabilities to enrich their own lives through rehabilitative services and employment opportunities.

Prior to joining Melwood, Matt completed a 27 year career in the US Navy, retiring as the Vice Commander for the Naval Air Warfare Center Aircraft Division, the Navy's principal research, development, test, evaluation, engineering and fleet support activity for naval aircraft and systems. Matt has served America in a wide variety of leadership roles both at sea and ashore, including command of the Navy's weapons school devoted to electronic warfare and Air Boss on a carrier. He has flown combat missions in Iraq and Kosovo, and has deployed to six of the seven seas and 25 nations across five continents.

Matt earned a BS in Physics (Oceanography) from the United States Naval Academy in 1982, and is a

Leadership Maryland 2007 graduate. He is on the Leadership Council and was a founding board member of Leadership Southern Maryland, as well as a facilitator and peer/mentor for operational stress programs for veterans, and a facilitator at the Naval Academy Leadership Capstone program. He has previously served on the boards of the Center for Children and Southern Maryland College Access Network. He has worked extensively with the St. Mary's County Public Schools, was an adult leader and Scoutmaster with a local Boy Scout Troop, and sings in his church choir. Matt enjoys living in Leonardtown, Maryland blessed with his wife and two children.

PROGRAM ADVOCATES/SPEAKERS (in order of appearance):

LAURELL AITON LSM'11, Vice President for Human Resources and Corporate Relations Smartronix Inc.



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CAPTAIN DONALD M. BOUCHARD, United States Navy (Retired), LSM'10 Alum, and Southern Maryland Region Chair, Maryland Committee of Employer Support of the Guard and Reserve (ESGR)



Captain Bouchard is a 1986 graduate of the United States Naval Academy and served seven years on active duty as a Navy helicopter pilot, including being deployed during Operation Desert Storm. He then began an 18-year career as a Navy Reservist flying helicopters and later assuming command positions. He was promoted to Captain (O-6) in 2008 and served as the Navy Emergency Preparedness Liaison Officer to the State Of Maryland, December 2007 through November 2010. His personal awards include the Legion of Merit and the Maryland State Distinguished Service Cross. He retired from the United States Navy on December 1, 2011, after twenty-five years of service.

He is a 2010 graduate of Leadership Southern Maryland (LSM). In his civilian career he serves as a Senior Acquisition Analyst and Program Manager for Schafer National Security Solutions. He and his wife, Sharon (LSM'12), reside in Great Mills, Maryland, with their children: John (21), a junior at University of Pittsburgh; Patrick (18), a freshman at Canisius College in Buffalo, NY, and Danielle (14), a freshman at St. Mary's Ryken High School.

Captain Bouchard has served on the Maryland Committee of ESGR since November 2008 participating in military outreach and employer outreach programs. He served as the St. Mary's County Chair 2009-2012 and now serves as the Southern Maryland Region Chair covering the counties of Charles, Calvert, Prince George's, and St. Mary's.

CAPTAIN SCOTT STARKEY, Commanding Officer, Naval Air Station Patuxent River



CAPT Starkey is a native of Mitchellville, Maryland, and graduated from Virginia Tech with a Bachelor of Science Degree in Math. He was commissioned in December 1991, and was designated a Naval Aviator in April 1994.

Following H-3 fleet replacement pilot training with Helicopter Antisubmarine Squadron (HS) 1, CAPT Starkey reported to Helicopter Combat Support Squadron (HC) 2 in March 1995. During this tour he completed two deployments with the world famous Desert Ducks in Manama, Bahrain, providing support to Commander, 5th Fleet.

In August 1998, he reported to Helicopter Antisubmarine Squadron (HS) 10 for H-60 transition training and duty as the MH-60S Team Lead for the H-60R/S Fleet Introduction Team (FIT). During this tour he flew as an H-60F/H FRS Instructor while managing the MH- 60S manpower and aircraft transition schedule, Naval Air Training and Operating Procedures Standardization (NATOPS) program and training curriculum. Additionally, he provided support to Commander, 2nd Fleet's Helicopter Reorganization Study, which laid the groundwork for the Navy's future helicopter operations.

In April of 2001, CAPT Starkey reported to USS Enterprise (CVN 65) as the Assistant Navigator. During this tour, he deployed to the Mediterranean Sea, Northern Arabian Gulf, and Arabian Sea in support of Operations Southern Watch and Enduring Freedom.

In August of 2003, CAPT Starkey reported to HS-3 where he served as the Squadron's Safety and Operations Officer. In September 2005, he deployed with USS Theodore Roosevelt (CVN 71) to support Operation Iraqi Freedom. During this deployment, he coordinated the integration of U.S. Navy helicopters with the British Joint Helicopter Force-Iraq in Basrah.

In 2006, CAPT Starkey attended the U. S. Army's Command and General Staff College, while also earning a Master of Arts Degree in Management from Webster University.

CAPT Starkey became the Helicopter Antisubmarine Squadron (HS) 3 Executive Officer in September 2007 and assumed command of the squadron on Dec. 18, 2008. Upon their return from deployment, the squadron redesignated itself as Helicopter Sea Combat Squadron (HSC) 9, moved to Norfolk, Virginia, and transitioned to the MH-60S helicopter. The squadron became operational again in October 2009 and sent two aircraft to Haiti to participate in Operation Unified Response in January 2010.

From 2010 to 2013, CAPT Starkey was a member of the Joint Staff where his portfolio included the Unified Command Plan and Global Defense Posture. In July 2013, he transferred to the Office of the Chief of Naval Operations for Operations, Plans and Strategy (N3/N5) staff to work on the Strategic Laydown and Dispersal Plan for the Fleet.

CAPT Starkey reported as the Executive Officer of Naval Air Station Patuxent River, Maryland, on Sept. 18, 2014, and assumed command of the naval air station on April 14, 2016.

His personal awards include a Defense Meritorious Service Medal, Meritorious Service Medal, Strike/Flight Air Medal, and Navy and Marine Corps Commendation Medals. He has accumulated more than 3,100 flight hours.

MICHAEL L'HEUREUX LSM'10, LTCOL USMC Retired, Engineering Test Pilot/H-53 Sea Stallion Platform Coordinator, Naval Air Warfare Center Aircraft Division



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RICHARD HARRIS, International Military Students Officer/ Security Manager, Naval Test Pilot School



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LTCOL TIMOTHY A. DAVIS, USMC, Commanding Officer, United States Naval Test Pilot School



Lieutenant Colonel Timothy "Timmeh!" Davis, a native of Felton, PA, was commissioned a 2ndLt in the United States Marine Corps in May 1997 through the United States Naval Academy where he earned a Bachelor of Science in Ocean Engineering graduating with Merit. He earned his Naval Flight Officer (NFO) wings in April 1999, and was selected to be an EA-6B Prowler Electronic Countermeasures Officer.

After completing the Joint Aviation Electronic Warfare School Advanced Course and EA-6B Fleet Replacement Squadron training in November 2000, 1st Lt. Davis joined the

"Moondogs" of VMAQ-3 aboard MCAS Cherry Point, NC, where he completed two combat deployments in support of Operations SOUTHERN WATCH and NORTHERN WATCH in Iraq, and one deployment to the western Pacific. He earned his EA-6B Mission Commander and Weapons and Tactics Instructor (WTI) qualifications, and in March 2003 was selected to the U.S. Naval Test Pilot School graduating in Class 125. Lt. Col Davis then joined the VX-23 "Salty Dogs" where he served as a developmental test NFO for EA-6B Prowler, F/A-18E/F Super Hornet, and EA-18G Growler projects.

During his first tour at VX-23, Lt. Col. Davis supported more than 30 test projects and led two major EA-6B system block upgrades, Night Vision Goggle flight envelope expansion, LITENING pod integration, and supported initial flight testing of the EA-18G Growler. He was named the 2005 Naval Test Wing Atlantic Test NFO of the Year, completed DAWIA Level-III certification in the Test & Evaluation and Systems Engineering

career fields, and earned a Master of Science in Systems Engineering from The Johns Hopkins University graduating with Honors.

In December 2007, Lt. Col. Davis left VX-23 for Camp Lejeune, NC, to serve as the command element Assistant Operations Officer (S-3A) and senior Forward Air Controller/Joint Terminal Air Controller at the 22d Marine Expeditionary Unit (22d MEU). During his tenure as the S-3A, the 22d MEU conducted the first amphibious deployment of the MV-22 Osprey – conducting operations in numerous locations throughout the Mediterranean and Middle East regions, and were among the first responders to conduct Humanitarian Assistance/Disaster Relief efforts in support of Operation UNIFIED RESPONSE in Haiti following the January 2010 earthquakes. Maj Davis was selected for the 8059 Acquisition Professional military occupational specialty in 2009, earned a PhD in Systems Engineering from The George Washington University in 2010, and was one of five Marines interviewed for the 2010 NASA astronaut class.

Lt. Col. Davis departed the 22d MEU in April 2010, to serve as the Airborne Electronic Attack (AEA) Department Head at VX-23 supporting developmental test for MAGTF EW systems, AEA components, and both the EA-6B Prowler and EA-18G Growler aircraft where he earned the Admiral O'Neil Award for Inspirational Leadership in 2012. In January 2013, he left VX-23 to serve as the EA-6B aircraft Integrated Product Team Lead (Level-1) at PMA-234 and was selected for command of the U.S. Naval Test Pilot School checking aboard as Executive Officer in October 2013.

Lt. Col. Davis' personal awards include the Air Medal, Navy/Marine Corps Commendation Medal, Navy/Marine Corps Achievement Medal, and the Humanitarian Service Medal. He completed 35 combat sorties in support of Operations SOUTHERN WATCH and NORTHERN WATCH in Iraq, has logged over 100 controls as a JTAC, and accumulated over 2,200 flight hours in 28 aircraft models.

JEFFREY L. RUSHER, Director Unmanned Systems, Naval Air Warfare Center Aircraft Division



Mr. Rusher entered the DoN work force in 1985 with a BS EE, from North Carolina State University. During his 32 plus years as a civil servant Mr. Rusher has graduated from United States Navy Test Pilot School in 1991, earned a Masters of Science in Aviation Systems Management from University of Tennessee Space Institute in 1993, and graduated from Defense Systems Management College in Advanced Program Management (APM) in 1998. Mr. Rusher completed Senior Executive Management Development Program (SEMDP) in 2002. Mr. Rusher has achieved DAWIA Level III certification in

Test and Evaluation, Systems Planning, Research, Development, and Engineering, Program Management with Acquisition Professional Community designation, and Level II certification in Logistics.

Mr. Rusher served as a project integration engineer and flight test engineer at the Naval Air Test Center, Patuxent River from 1985-1996. Following USN TPS in 1991, Mr. Rusher was assigned lead test engineer of the newly developed ES-3A Electronic Warfare program. In 1995, Mr. Rusher was assigned ES-3A lead systems engineer, and in 1997, Mr. Rusher was assigned to NAVAL Air Systems Command, PMA-290 as ES-3A Deputy PM under PEO (A). Following APMC at DSMC in 1998, Mr. Rusher was assigned Deputy PM for the EP-3E program. Following graduation from Senior Executive Management Development Program (SEMDP) in 2001, Jeff served on the acquisition staff of Program Executive Officer for Unmanned Systems and Strike Weapons, PEO (U&W) from 2002-2003. From 2003 to 2006, Mr. Rusher served PMA-234 within PEO (T) as the EA-6B Systems Modifications Program Lead. In Feb 2006 Mr. Rusher served PMA-273 PEO (A) as the Navy/Marine Primary Trainer Program Lead, and in Jan 2007 Jeff was re-assigned within PMA-273

to Deputy Program Manager of the T-45 Navy/Marine Corp primary jet trainer program, where he led the T-45 production program team, avionics upgrades team, the engine upgrade team, and the UMFO team.

In January 2008 to Mr. Rusher transitioned to PMA-262 (Persistent Maritime UAS) of PEO (U&W) as the Advanced Concepts Program Lead. In this role Mr. Rusher led spiral developmental activities for MQ-4 Triton UAS, to include ISR payload and air vehicle upgrades. As a collateral duty, Mr. Rusher was also assigned manned and un-manned airship management responsibilities. In Feb 2009, Mr. Rusher transitioned to PMA-266 Multi-Mission Tactical UAS Program as the Fire Scout Tactical Control System (TCS) Program Lead.

Since June 2009, Mr. Rusher has served as the Naval Air Warfare Center Aircraft Division (NAWCAD) Director of Unmanned Systems. As the UAS Director, Mr. Rusher serves NAWCAD to ensure National Competency coordination and Warfare Center alignment and support for all UAS- related Science and Technologies, Research and Development, Test and Evaluation, and Sustainment of Programs of Record (POR), irregular warfare efforts, non-PORs, through focus on NAWC infrastructure, workforce management and RDT&E capital investment, while ensuring Navy cognizance and leverage of other DoD, Agency and commercial UAS related efforts and activities.

DAVID GLEISNER LSM'11, CAPT USN Retired and Chief of Staff, Naval Air Warfare Center Aircraft Division



Dave Gleisner is a native of Marshfield, Wisconsin and received his commission in September 1982 in the U. S. Navy Medical Service Corps. He earned his designation of Naval Aerospace Experimental Psychologist in May of 1983 upon completion of training at the Naval Aerospace Medical Institute (NAMI), Pensacola, FL. He then reported to his first duty station at the Naval Air Development Center, Warminster, PA and served as the chief investigator for the F-14 Flat Spin Investigations on the Dynamic Flight Simulator.

In June 1985 he transferred to the Naval Air Systems Command in Arlington, VA where he was the Crew Systems sponsor for the F-14, F/A-18, E-6A, AH-1, and all aviation night attack systems. From there, he reported to the Chief of Naval Air Training (CNATRA), Corpus Christi, TX in September 1989 and served as the Naval Aviation Schools Command Curriculum Officer, Minority Affairs Officer, and Pipeline Selection Officer. He detached in July 1993 and reported to the Defense Manpower Data Center in Monterey, CA as the Training Branch Head supporting the Undersecretary of Defense for Personnel and Readiness. In October 1996 he transferred to the Naval Air Warfare Center Aircraft Division, NAS Patuxent River, MD and served as the Deputy Director for the Crew Systems Department for five years. He then moved on to the positions of Director of the Human Systems Department at the Naval Air Systems Command, Patuxent River, Maryland and then Director of Operations for the Human Systems Department. In June of 2009 he assumed the duties of Vice Commander for the Naval Air Warfare Center Aircraft Division, Patuxent River, Maryland.

Following 30 years of commissioned service, he retired from the U. S. Navy in September of 2012. He is now employed as the civilian Chief of Staff for the Naval Air Warfare Center Aircraft Division, Patuxent River, MD.

Dave Gleisner is a graduate of the University of Wisconsin - Stevens Point and received his MS and Ph. D. in Experimental Psychology from the University of Georgia. He is a 2011 graduate of Leadership Southern Maryland. Among his military awards are the Legion of Merit, Defense Meritorious Service Medal, Navy Meritorious Service Medal and the Navy Marine Corps Commendation Medal. He resides in Hollywood, MD with his wife Deanna.

DAVE SEAGLE, BAMS-D Program Lead, Naval Air Systems Command



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ROBERT VARGO LSM'10, Director, Atlantic Test Range, NAWCAD



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REAR ADMIRAL MARK W. DARRAH, Program Executive Officer for Unmanned Aviation & Strike Weapons (PEO(U&W))



Rear Admiral Mark W. Darrah, received his commission through the Aviation Officer Candidate Program and designated a Naval Flight Officer in October 1983.

His operational fleet tours were with Electronic Attack Squadrons 137, 140, 136, CVW-5 Strike Operations, and as the Commanding Officer of Electronic Attack Squadron 142. Under his leadership VAQ142 completed successful combat deployments to Southwest Asia supporting Operations *Northern* and *Southern Watch* and were awarded the Chief of Naval Operations Annual Safety "S" for CY2001. During these tours he accumulated over 3200 flight hours and 603 carrier landings.

Ashore he was assigned to VAQ129 as an instructor; Aide to the Commander, Space and Naval Warfare Systems Command; Advanced Education Program at George Mason University; Information Operations Planning Officer/Liaison to Joint Special Operations Command; NAVAIR/PMA234 Advanced Systems Integrated Product Team Lead.

After designation as a member of the Acquisition Corps he served as the first EA-18G Deputy Program Manager when the program office was established in January 2003. During his tenure the EA-18G program received the 2004 Association of Old Crow's Integrated Product Team Award and 2004 OSD(AT&L) Packard Award Certificate of Achievement. He was also recognized with the 2004 Admiral Perry Award and 2004

Association of Old Crow's Metropolitan Chapter Lifetime Achievement Award.

He subsequently served as Commanding Officer, Pacific Missile Range Facility, Barking Sands, Kauai; and as the F/A-18 and EA-18G Program Manager from July 2007 to July 2011.

After selection to flag, he served as the F-35 Joint Strike Fighter, Weapon System Program Manager from July 2011 to October 2012, and commander, Naval Air Warfare Center Aircraft Division and the assistant commander for Research and Engineering, Naval Air Systems Command from November 2012 to October 2014.

Darrah has been awarded the Legion of Merit (3 Awards), Defense Meritorious Service Medal, Meritorious Service Medal, Air Medal (4 Strike/Flight), Navy Commendation Medal (4 Awards), Navy and Marine Corps Achievement Medal (3 Awards) and various other Unit Awards.

LINKS

Naval Air Systems Command www.navair.navy.mil

Naval Air Station Patuxent River Maryland http://www.cni.navy.mil/Patuxent/

The Patuxent Partnership http://www.paxpartnership.org

Holmes-Tucker International Inc. www.htii.com

Naval Air Warfare Center Aircraft Division http://www.navair.navy.mil/nawcad/

> Naval Air Test & Evaluation Museum http://www.paxmuseum.com/

> > Smartronix www.Smartronix.com

KBRwyle http://ww2.wyle.com

CONNECT THE DOTS

- What niches do Pax River, Indian Head and other regional facilities fill in our national defense structure, and why are they important to protect?
- What are the important aspects of our region for military members? Government civilians? Industry members?
- What impact has sequestration had on our region? What does a future BRAC look like for our region? Is BRAC the only way our region can be affected? (i.e. every day is a BRAC [Title 10 authority])
- What organizations and initiatives are in place to diversify and strengthen the region's economy? What are the key components of that diversification effort?
- How can the class members and their organizations support both the defense related community and the more diversified economy effort



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